

Company Cash Flow Statement

Year ended 31 December 2006

All figures in £ millions	Notes	2006	2005
Cash flows from operating activities			
Net profit/(loss)		78	(362)
Adjustments for:			
Tax		(67)	(54)
Net finance costs		63	241
Other liabilities		16	–
Amounts due from subsidiaries		(115)	549
Amount written down in investments in subsidiaries		20	–
Cash (used in)/generated from operations		(5)	374
Interest paid		(175)	(159)
Tax received		55	57
Net cash (used in)/generated from operating activities		(125)	272
Cash flows from investing activities			
Acquisition of subsidiaries, net of cash acquired		(120)	(33)
Interest received		15	13
Purchase of other financial assets		–	(60)
Disposal of other financial assets		–	341
Net cash (used in)/generated from investing activities		(105)	261
Cash flows from financing activities			
Proceeds from issue of ordinary shares	6	11	4
Net Group contribution to purchase of treasury shares	7	6	5
Repayments of borrowings		(12)	(59)
Dividends paid to Company's shareholders		(220)	(205)
Net cash used in financing activities		(215)	(255)
Effects of exchange rate changes on cash and cash equivalents		(10)	(3)
Net (decrease)/increase in cash and cash equivalents		(455)	275
Cash and cash equivalents at beginning of year		272	(3)
Cash and cash equivalents at end of year	3	(183)	272